

# Engaging with Academia and Research Institutions (ARIs) to support Family Farmers and Food System Transformation During and Post COVID-19 Pandemic in Asia



*With technical assistance from the FAO Regional Office for Asia and the Pacific*

# The role of actor-networks in enabling agroecological innovation

Lessons from 15 years of field applications in  
Laos

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# Agricultural innovation systems (AIS)

AIS - a network of organizations and individuals, together with the infrastructures and institutions that affect the way different agents interact, access, exchange and use agricultural knowledge

Approach	Farming Systems Research (FSR)	Agricultural Knowledge and Info. Systems (AKIS)	Agricultural Innovation Systems (AIS)
Period	1980s	1990s	2000s
Scope	Activity based	Output based	Outcome-based
Focus	Technical package generation and transfer	Knowledge coproduction and dissemination	Multi-actor learning alliances – innovation platforms
Research	(Multi)-disciplinary	Interdisciplinary	Transdisciplinary
Knowledge	Technical packages	Knowledge coproduction	Experiential learning
Postures	'Supply-push' by ARIs	'Demand-pull' by farmers	Problem driven holistic approach - experiential learning
Actors	Universities and research institutions (ARIs)	Farmers, ARIs, extension services, NGOs	All economic actors who actively use or generate knowledge
ARIs' role	Experts	Partners	Facilitators
Impact	Adoption of techniques	Behavioral changes	Innovation capacity

# Agroecology innovation systems (AeIS)

Actor networks that mainstream agroecology principles and practices in supporting:

- the transition toward agroecosystems' resilience
- family farming and food system transformations

The agroecological knowledge is **locally co-constructed** and is therefore **location specific**. The performance and diffusion of agroecological innovations therefore involve a dimension of adaptation to local contexts and depend on favourable socioeconomic and ecological conditions.

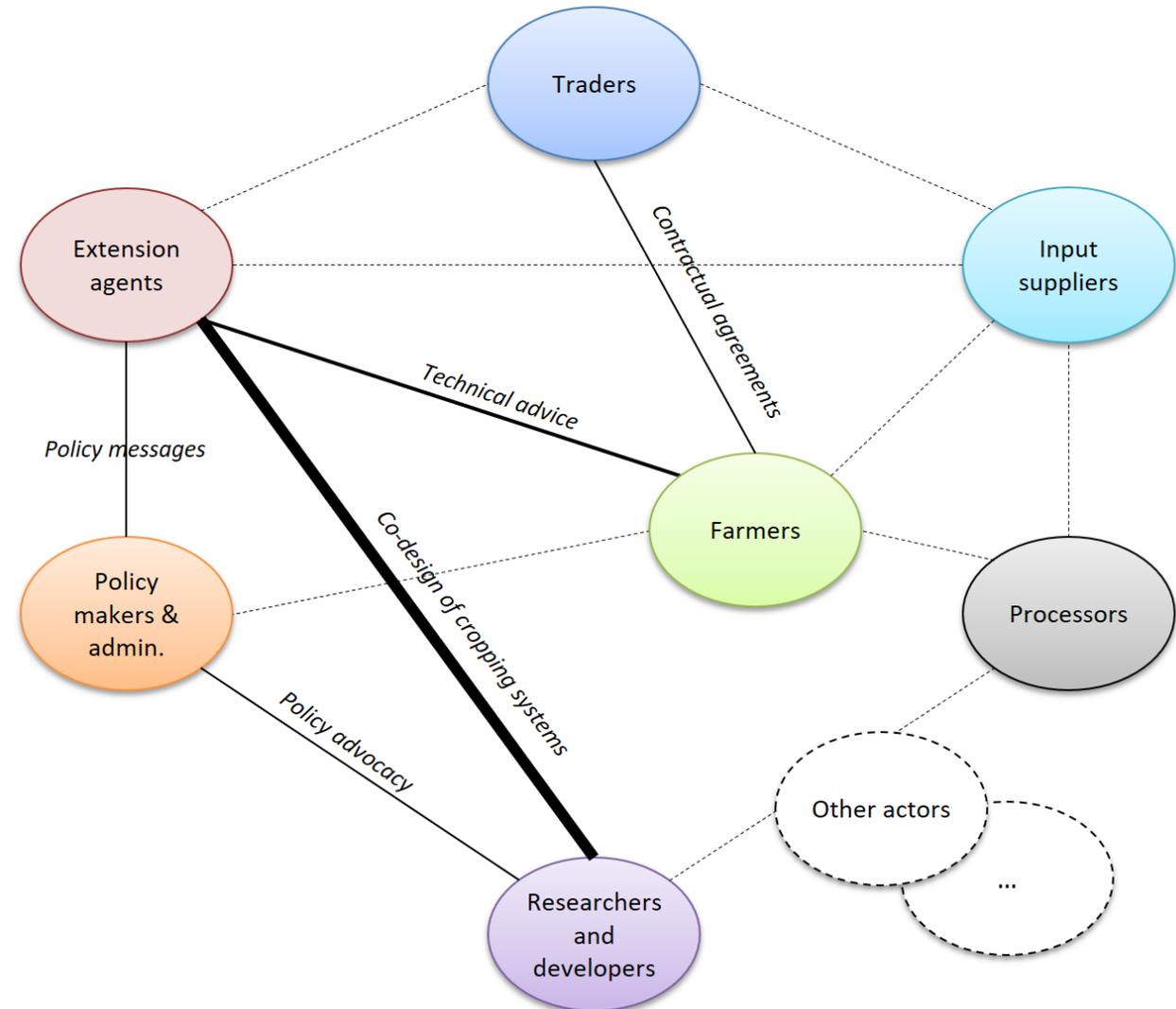
Agroecology scope from **farmer fields to food systems** and the society as a whole. Transformative approaches toward agroecology consequently evolved from agricultural extension and farmer adoption of 'alternative' practices to **redesigning the overall socioecological system**.

These **scaling questions** further lead to the issue of **knowledge integration** beyond fields and farms to consider the overall context of innovations, e.g. political economy, governance, infrastructures

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# Agroecology innovation systems (AeIS)

*Actor x intervention matrix*

Sectors		Financial & material assets	Organizational capacities	Technical capacities	Network configuration	Market structure	Soft institutions	Hard institutions	Infra-structures
Actors	Individual farmers								
	Farmer organizations								
	Agri-input suppliers								
	Processors	PUSH interventions				PULL interventions			
	Traders								
	Extension agents								
	R&D actors								
	Policy makers and administration								
Civil society									

**Incentives**  
 financial, technical, material and/or organizational support is provided to targeted actors allowing them to modify their practices (e.g. subsidies and farm extension work)

**Enablers** creating an enabling (economic, institutional, cultural, etc.) environment to agroecological transformations

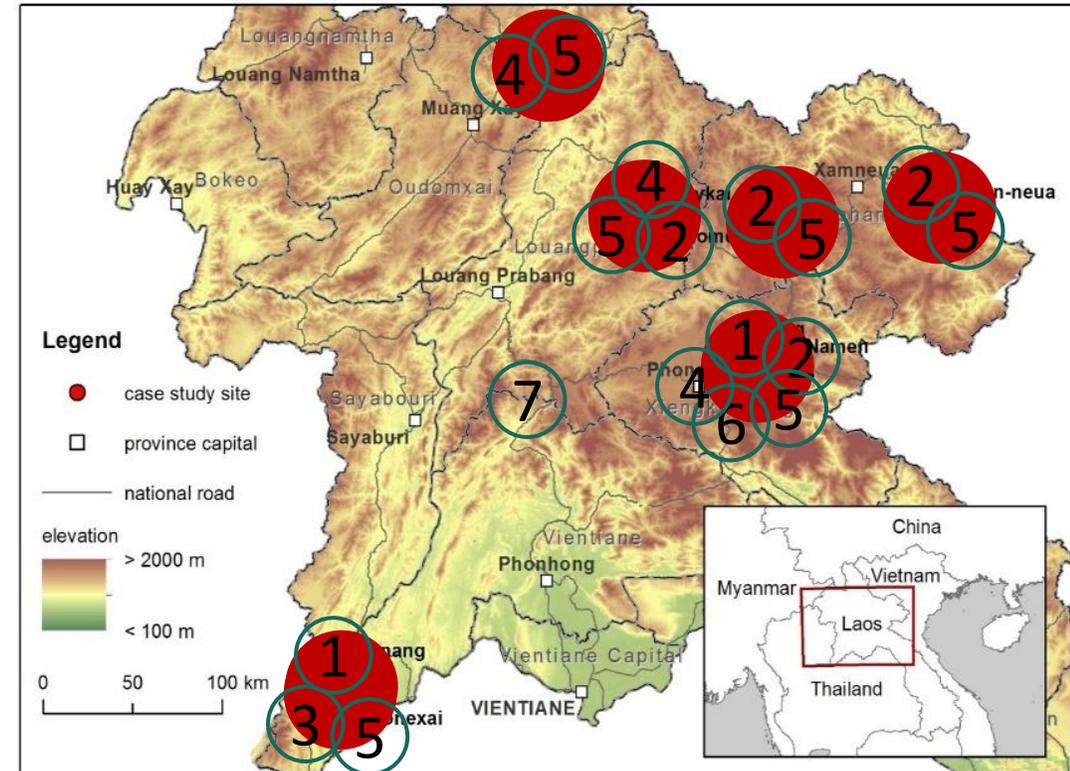
# Agroecology innovation systems (AeIS)

## *Sectors and types of agroecological intervention*

<b>Sectors</b>	<b>Examples of intervention</b>	<b>Push-pull</b>
<b>Material assets</b>	Providing equipment, village funds, credit schemes	Push Incentives
<b>Organizational capacities</b>	Structuring farmer groups, village organizations	
<b>Technical capacities</b>	Providing technical training, advice	
<b>Network configuration</b>	Organizing farmer-to-farmer, producer-to-buyer exchanges	
<b>Market structure</b>	Promoting contract farming agreements	Pull Enablers
<b>Soft institutions</b>	Organizing awareness raising campaigns	
<b>Hard institutions</b>	Drafting laws, regulations	
<b>Physical infrastructure</b>	Building roads, schools, banks, telecom network	

# Comparative analysis of case studies in Laos

1. The PRONAE-PASS projects on Conservation Agriculture in southern Sayaboury Province and Xieng Khouang
2. The Catch-Up program (cooperatives, farmers organizations, participatory land use planning)
3. The Conservation Agriculture Development Fund (CADF) in Sayaboury Province
4. NUDP network of village cluster Technical Service Centers
5. The EFICAS project in Louang Prabang, Houaphan and Phongsaly, landscape approach to agroecology
6. PAFO Xieng Khouang Provincial 'Land Regeneration Initiative' in Kham district
7. The Lao Uplands Initiative (LUI) for policy enabling environment

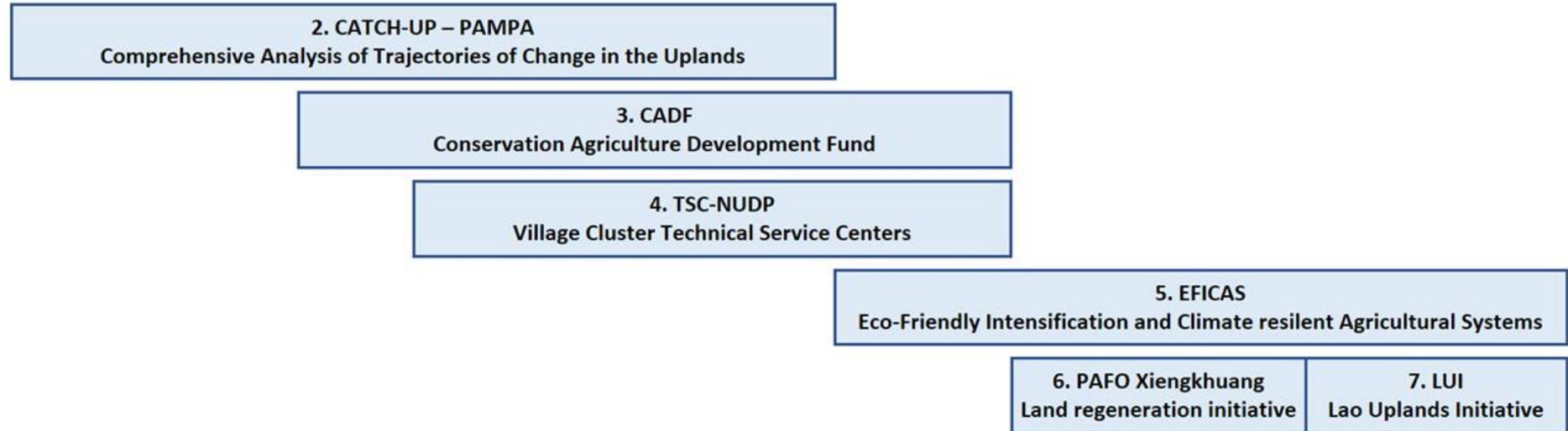


# Comparative analysis of case studies in Laos

## Umbrella development programs



## AeIS case studies

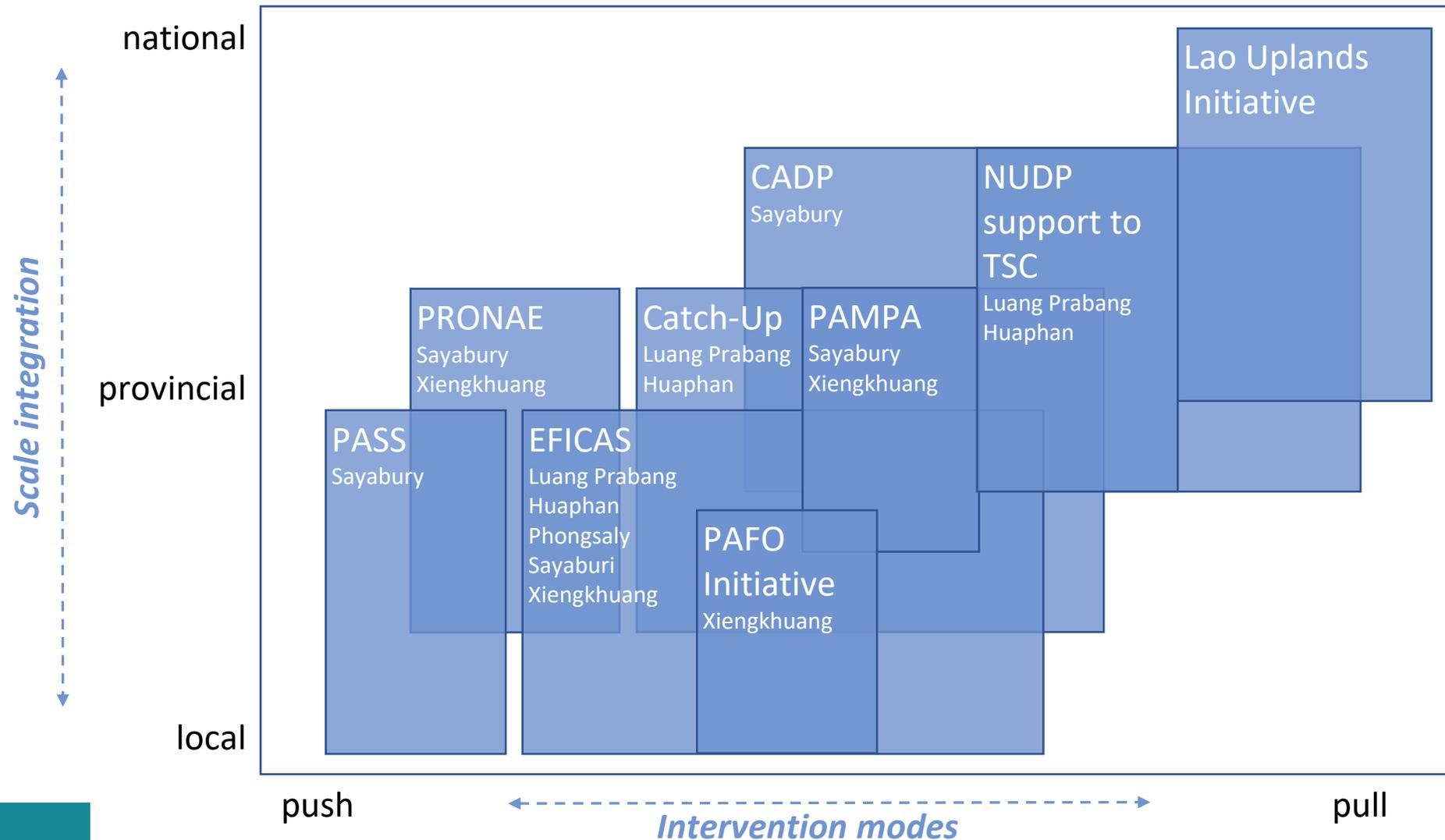


## Impact evaluations



*Interventions timeline*

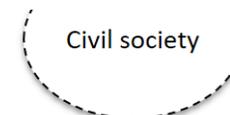
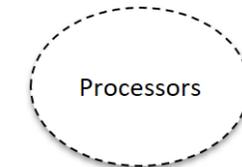
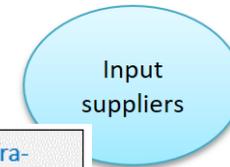
# Comparative analysis of case studies in Laos



# Comparative analysis of case studies in Laos

## 1. PRONAE-PASS case study

Actors	Sectors	Financial assets	Organizational capacities	Technical capacities	Network configuration	Market structure	Soft institutions	Hard institutions	Infra-structures
Individual farmers		F1	O1	T1	N1, N2		S1		
Farmer organizations									
Agri-input suppliers					N2				
Processors									
Traders									
Extension agents		F2, F3	O2	T2	N1				
R&D actors		F4							
Policy and administrat.					N1				
Civil society									



### Financial and material assets

- F1. Free leasing of mechanical planters, distribution of equipment
- F2. Funding of extension work
- F3. Funding of demonstration activities
- F4. Funding of field experiments
- F5. Credit schemes for mechanization, seeds and fertilizers

### Organizational capacities

- O1. Structuring of production groups
- O2. Support for programming and budgeting
- O3. Structuring of associations
- O4. Support to land management committees

### Technical capacities

- T1. Technical advice and coaching on CA
- T2. Trainings on CA techniques
- T3. Support to farmer-to-farmer exchanges and field visits
- T4. Trainings on participatory land use planning

### Network configuration

- N1. Funding of meetings and peer exchanges
- N2. Facilitation of exchanges between farmers and private sector
- N3. Roundtables and workshops involving multiple development projects

### Technical capacities

- T1. Technical advice and coaching on CA
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### Network configuration

- N1. Funding of meetings and peer exchanges
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### Market structure

- M1. Promotion of contract-farming systems
- M2. Direct exchanges between farmers and agro-input suppliers
- M3. Facilitation of cross-border trade

### Soft institutions

- S1. Sensitization on tillage risk and land degradation
- S2. Sensitization on safe use of pesticides
- S3. Media communication and radio broadcast

### Hard institutions

- H1. Provincial decrees establishing the CA development
- H2. Village land use planning and land allocation

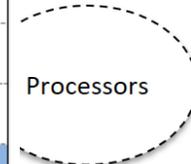
### Infrastructures

- I1. Tax collection system and provincial fund

# Comparative analysis of case studies in Laos

## 3. CA Development Fund case

Actors	Sectors	Financial assets	Organizational capacities	Technical capacities	Network configuration	Market structure	Soft institutions	Hard institutions	Infra-structures
Individual farmers		F5	O1		N1	M1, M2	S1		
Farmer organizations									
Agri-input suppliers						M2			
Processors									
Traders			O2, O3		N1	M1, M3			I1
Extension agents		F3	O2						
R&D actors									
Policy and administrat.			O2		N1			H1	I1
Civil society									



### Financial and material assets

- F1. Free leasing of mechanical planters, distribution of equipment
- F2. Funding of extension work
- F3. Funding of demonstration activities
- F4. Funding of field experiments
- F5. Credit schemes for mechanization, seeds and fertilizers

### Organizational capacities

- O1. Structuring of production groups
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### Technical capacities

- T1. Technical advice and coaching on CA
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### Network configuration

- N1. Funding of meetings and peer exchanges
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### Technical capacities

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- T2. Trainings on CA techniques
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- N1. Funding of meetings and peer exchanges
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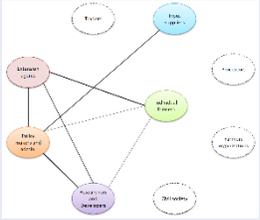
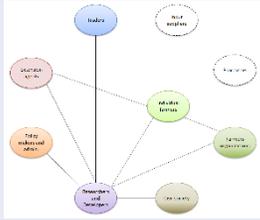
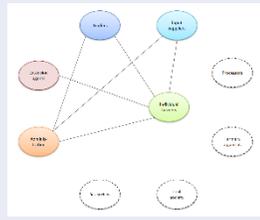
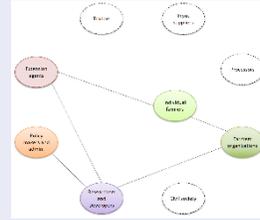
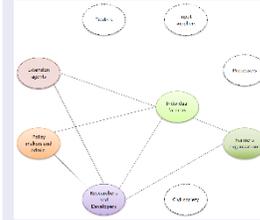
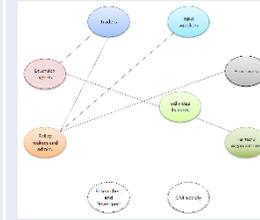
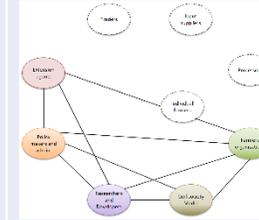
### Hard institutions

- H1. Provincial decrees establishing the CA development
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### Infrastructures

- I1. Tax collection system and provincial fund

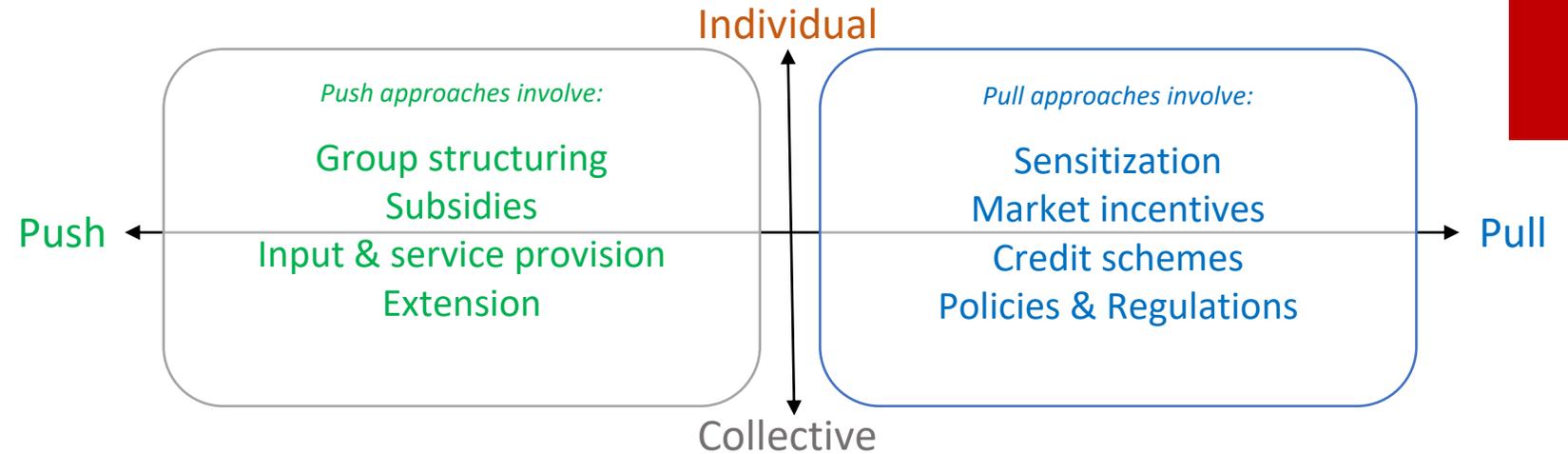
# Comparative analysis of case studies in Laos

Projects		PRONAE-PASS	Catch-Up	CADP	TSC-NUDP	EFICAS	PAFO Initiative	LUI
Actors	Individual farmers	XXX	XX	X	X	XX	XX	
	Farmer organizat.		X		XX	XX	XX	X
	Input suppliers	XX		XX			X	
	Processors			X			X	
	Traders		X	XX			XX	
	Extension agents	XX	X	XX	XXX	XX	XXX	X
	R&D actors	XX	XXX		XX	XXX		XXX
	Policy and admin.	X	XX	XXX	X	XX	XXX	XXX
Civil society		X					XX	
Networks								

“actor x intervention” matrixes reveal the similarities and dissimilarities in actor networks structures giving thus a relative weight to agroecology interventions in different sectors

# Agroecology innovation systems (AeIS)

- ARIs play key roles in diverse network configurations
- Upscaling grounded in a detailed understanding of local contexts
- Learning loops over long period (15 years)



The **scope of the interventions** has gradually evolved toward increased involvement of policy makers, private sector and civil society (from push to pull) -> enlarging **agroecology scope** (from recycling and managing diversity to circular economy and cultural values)

**Scale integration:** from fields and farms to landscapes and value chains

**Learning organizations** -> enhanced innovation capacity

# Take home messages

- AeIS are **learning organizations** – highly adaptive, context-specific
  - Umbrella programs face organizational challenges as they are trapped by bureaucratic and metabolism issues that constrain **flexibility and creativity**,
  - Should largely invest in process of **growth and maturation of individuals, communities and organizations**
- **Actionable knowledge** is at the core of AeIS
  - Designing and nurturing alternative practices in innovation niche while creating an enabling environment for upscaling – **combining ‘push’ and ‘pull’** activities,
  - Bringing lessons from one AeIS to another requires mechanisms to **store** (memory) **and share** (education) **knowledge**

# Take home messages

- **Innovation capacity** is ultimately linked to **networking capacity** in AeIS
  - AeIS should be directed towards enhancing the capacity of actors and actor networks to **think and act in complexity**,
  - AeIS no longer promote products or processes but **collective intelligence**. At the heart of AeIS is learning, **cooperation and care**; qualities that contrast sharply with the prevailing competition, compartmentation, and individualistic behaviors,
- **Values and beliefs** of network members in agroecology transformations
  - Lessons from pull interventions such as CADP and LUI pointed to the **limits of project driven AeIS**: challenges to sustain activities beyond projects' time,
  - Projects tend to create a diversity of niches that do not **challenge the sociotechnical system in place** and pain to translate local successes into enabling conditions for change, especially when they challenge the socio-political system in place.

# Conclusions

- **A pluralistic approach** to AeIS is desirable, which would spread risk and promote innovation capacity,
- **Learning organizations** accept that some interventions will succeed and others may fail (depending on evaluation criteria),
- **ARIs can play an important role** in supporting bounding (within networks) and bridging (between networks) networking activities that are essential to scaling agroecology innovations

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